

2026 State of Workplace Well-Being

Employee well-being is declining sharply at a time when it's needed most. Here's what the newest findings from our Center of Research show:



Fewer employees are thriving today.

High well-being has dropped

↓ **11%** since 2024

Low well-being has increased by

↑ **39%** since 2024

More than

1 in 4 employees now report low well-being



Financial stress remains the biggest challenge.

For the third consecutive year, only

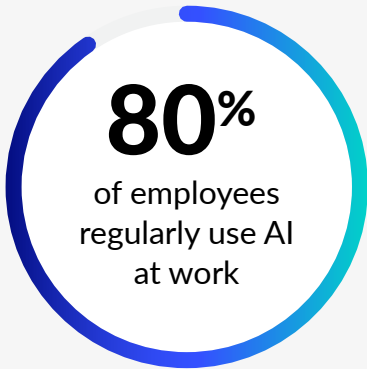
45.5% of employees report strong financial well-being

Financial well-being ranks lowest among the five dimensions of well-being.

Burnout is hitting managers hard.

Middle managers report **3x higher burnout** than individual contributors. This group is feeling pressure from both leadership and frontline teams.

AI boosts productivity but doesn't necessarily make work easier.



Employees who strongly agree that AI makes them more productive carry a burnout risk **4.5x** higher chance of burnout

Trust changes everything.

Employees with high organizational trust are **27x more likely** to be highly engaged than employees with low trust.

High trust employees are **5.7x more likely to have strong well-being.**



The data is clear.

Build a well-being program that helps boost employee health and wellness at your organization.

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